

PROTECTING VULNERABLE ALBERTANS:

A FOCUS ON CHILDREN-AT-RISK, DOMESTIC VIOLENCE, AND HUMAN TRAFFICKING

A core government responsibility is to protect the vulnerable. We have a clear plan to take on those who treat other human beings as commodities to be bought and sold, or otherwise victimize innocent, at-risk Albertans.

- **Human trafficking:** Statistics Canada reports that between 2009 and 2016, “there were 1,099 police-reported incidents which involved a human trafficking offence.” They also report that the rate of human trafficking incidents has risen steadily since 2010, and that 95% of human trafficking victims were women, with 70% of these women under the age of 25.
- **Children:** In 2018, in one investigation alone, a sub-agency under the Alberta Law Enforcement Response Team (ALERT) which investigates the sexual exploitation of children through the internet, laid charges in 56 child pornography cases against 16 men in Calgary, Red Deer, Airdrie, and Strathmore.
- **At risk women:** Last year another ALERT sub-agency conducted 222 threat and risk assessments based on referrals from school boards, universities, police, and government agencies.

A United Conservative government will:

- Launch a nine-point Alberta Action Plan to Combat Human Trafficking, including:
 - Adoption by the Legislature of the 2002 Protocol to Prevent, Suppress, and Punish Trafficking in Persons (the Palermo Protocol) definition of human trafficking, followed by an effort to have other provinces and the federal government adopt the same standard definition to create a common understanding across Canada of what constitutes human trafficking
 - Creation of a provincial Human Trafficking Task Force that will bring together representatives of relevant ministries, agencies, police forces, and community groups to share information and coordinate action on an ongoing basis

- Increasing efforts to educate the public, particularly vulnerable groups, about the reality of human trafficking, and to report tips to the new National Human Trafficking Hotline
- Ensuring appropriate training for judges, prosecutors, and first responders including police officers, nurses, and doctors, to enhance detection of human trafficking and the prosecution of human traffickers, as well as improving support for victims
- Ensuring that the Department of Labour provides information to Temporary Foreign Workers in Alberta about their rights under Canadian law, assuring them that if they report an instance of human trafficking, they will not be subject to removal for the duration of their work permit
- Working with community groups, other provinces, and the federal government to collect and share better data on human trafficking, and to ensure coordinated action as part of the National Action Plan To Combat Human Trafficking
- Begin the naming and shaming of traffickers by publishing the names of businesses that have been found to have knowingly facilitated human trafficking
- Lobbying the federal government to strengthen penalties against human traffickers by bringing into force Bill C-452, which amends the Criminal Code to impose consecutive sentences for trafficking in persons, and creates a presumption regarding the exploitation of one person by another (it also adds human trafficking to the list of offences to which the forfeiture of proceeds of crime applies)
- Passing the *Saving the Girl Next Door Act* modelled on Ontario legislation introduced by Hon Laurie Scott, MPP, to:
 - Establish a process for victims (or potential victims) to obtain restraining orders against their traffickers
 - Establish a tort of 'human trafficking' so that victims may bring a civil action against traffickers who are or have preyed on them, and sue for damages
 - Proclaim February 22 annually to be Human Trafficking Awareness Day, as part of a broader effort to raise awareness about the scourge of modern day slavery

Protecting the Vulnerable

A United Conservative government will:

- Pass an Alberta version of 'Clare's Law' to ensure that in defined circumstances people at risk of domestic violence may have fuller awareness of an intimate partner's previous history of domestic violence or violent acts
- Invest \$2 million in expanding the use of specialised electronic monitoring technology to more fully prevent those serving sentences in the community from having contact with those they were convicted of victimising
- Commit \$5 million in new funding to combat sexual assault and provide services to survivors of sexual violence
 - \$3.5 million will be new funding directed to sexual assault service centres that provide counseling, support, and advocacy
 - \$1.5 million will be directed to maintaining a 24 hour crisis line monitored by a sexual assault nurse examiner and to ensuring that all police stations have sexual assault evidence kits
- Provide an overall funding increase of 69% (\$50 million over four years) to the Alberta Law Enforcement Response Teams (ALERT), who deal with children's exploitation, domestic violence, stalking, and gang issues, specifically to:
 - Double the funding for the Integrated Child Exploitation (ICE) Unit
 - Double the funding over four years to the Integrated Threat and Risk Assessment (I-TRAC) unit that helps combat domestic violence and stalking
- Work with ALERT to create a charitable foundation (akin to the Calgary and Edmonton Police foundations) which can then attract additional funds from the public
- Ensure mandatory anti-harassment training for members of the Alberta public service, agencies, boards, commissions, and Legislature

Protecting minority communities

A United Conservative government will:

- Establish the Security Infrastructure Program, which will be modelled after a similar program Jason Kenney helped establish at the federal level
- Religious and ethno-cultural groups at risk of being victimized by hate-motivated crime will be eligible for matching grants of up to \$100,000 for the purchase of:

- Alarm systems
- Fences
- Gates
- Lighting
- Security Film for windows
- Closed-circuit television systems
- Exterior cameras
- Anti-graffiti sealant
- Motion detectors

A United Conservative government will introduce legislation to protect vulnerable Albertans and increase funding for Alberta's specialized law enforcement agencies that combat domestic violence, stalking, child exploitation and abuse, and gang activity.

HARNESSING THE POWER OF CIVIL SOCIETY

Every day tens of thousands of Albertans give their time, treasure, and talent to helping those most in need. These volunteer efforts are often informal, and sometimes take shape in charities and non-profit groups. They care for those struggling with addiction, homelessness, social isolation, poverty, violence, and so many other challenges.

The “get ‘er done” spirit of Albertans means we don’t sit around waiting for the government to “solve” a social problem. We volunteer more hours and contribute more to charities than Canadians in any other province.

One of the first principles of conservatism is that civil society should come before government, and that voluntary groups are generally more effective in preventing and reducing social problems than a big, bureaucratic state. Sadly, all too often the state gets in the way of simple efforts by community groups to help those in need.

- Pastor Elizabeth Karp of the Harvest Healing Centre Church decided to help the homeless in her community by creating a shelter. But the project was delayed by two years because regulations required her to install a \$250,000 industrial sprinkler system. In the name of safety, people were forced to sleep outside in the winter.
- When thousands of Calgarians were displaced by the 2013 flood, women from a nearby Hutterite colony delivered hundreds of sandwiches to a temporary shelter, but city bureaucrats threw out the food because it didn't comply with regulations.

Thousands of sad stories like this show why government should apply a softer hand to good faith efforts by poorly-resourced community groups simply trying to help their neighbours.

A United Conservative government will help expand civil society efforts by:

- Adopting a *Freedom to Care Act* that allows for charitable and non-profit groups to apply for a “common sense exemption” from regulations that are designed primarily for commercial application where those regulations have the unintended consequence of preventing a social good from being performed
- Create a Premier's Charities Council to advise the government on how best to assist the efforts of civil society groups
- Create a weekly Points of Light Award to recognize outstanding groups or individuals who exemplify Alberta's spirit of volunteerism
- Create a \$20 million Civil Society Fund supported by the Alberta Lotteries Fund to support innovative cost-shared programs delivered by community groups
- Wherever possible, partner with civil society organisations to deliver government programming and services where they can achieve results more efficiently and effectively
- Ensure that faith-based charities and non-profits have equal access to government grants and contributions
- Support projects like the Alberta Social Venture Initiative, and the Trio Foundation's Social EnterPrize, a national award that celebrates the best and brightest of Canada's social entrepreneurs
- Reduce bureaucratic burdens such as renewal obligations for proven civil society groups that deliver results for Albertans, including moving to five-year funding agreements if and where possible
- Maintain the most generous charitable tax credit of any province in Canada to incentivize charitable giving

A United Conservative government will be a champion of civil society groups who take the lead in making Alberta a compassionate society.

MAKING LIFE BETTER FOR SENIORS AND THEIR FAMILIES

Seniors should be the most cherished citizens in any community, having served their families, friends, and co-workers for a lifetime and having built Alberta into what it is today.

The NDP has failed Alberta's seniors. Of those seniors assessed as needing continuing care, the percentage admitted to such care within 30 days has dropped from 60% in 2016 to 52% in 2018. For those admitted to acute care beds in hospitals and who needed placement in a continuing care facility, the average wait time rose from 40 days in 2016 to 51 days in 2017.

The NDP government's response to this community care crisis is to claim to have built 2,000 new long-term care beds when, in fact, the NDP only met their 2015 target of 2,000 beds by counting at least 1,758 beds from the previous Progressive Conservative government's program relying on private firms. The beds the NDP have built since are costly, with government projects at \$600,000 to \$1 million per unit—10 to 15 times the previous \$70,000 per-unit cost contracted under the Affordable Supportive Living Initiative (ASLI).

A United Conservative government will:

- Prioritize capital funding for the immediate creation of new long-term care beds to community, non-profit, and independent providers
- Return to using the Affordable Supportive Living Initiative (ASLI) partnerships to ensure more units are built more quickly and cost-effectively
- Allow for the creation of innovative community options (more care at home, and new personal care homes (PCHs) with a maximum of 15 people) for seniors who need more care than can be provided at home alone but who require less care than provided at supportive living facilities
- Maintain all seniors' benefits

A United Conservative government will respect and support Alberta's seniors by prioritizing the creation of new long-term care beds, restarting the Affordable Supportive Living Initiative (ASLI), and maintaining existing seniors' benefits.

A HEROES FUND AND VETERANS SCHOLARSHIPS

There is no higher form of public service than to risk one's life in the defense of our country or the maintenance of public safety. Those Albertans who do so are heroes and deserve the respect and support of us all.

A United Conservative government will:

- Create a \$1.5 million Heroes Fund modelled on the federal Memorial Grant Program for First Responders that will provide a \$100,000 top-up for Alberta families eligible under the federal program (which provides a maximum \$300,000 lump sum, tax free benefit to an immediate family member of a police officer, firefighter, or paramedic who died as a result of performing their duties, including death by suicide)
- Work with the Government of Canada to improve services for first responders who have been diagnosed with post-traumatic stress disorder as a result of their service and allocate an incremental \$1.5 million annually to these efforts
- Create the \$1 million Alex Decoteau Veteran's Scholarship of Honour

Alex Decoteau, Canada's first Aboriginal police officer, joined the Edmonton Police Service in 1909. He was an accomplished competitive runner who represented Canada at the 1916 Olympic Games. He went on to enlist in the Canadian Expeditionary Force, and was killed by a sniper's bullet on October 30th, 1917, during the Battle of Passchendaele.

This program would provide \$5,000 post-secondary scholarships to members of the Royal Canadian Forces from Alberta who have served in designated military operations. The scholarship would also be available to the immediate families of fallen or disabled members.

A United Conservative Government will honour the noble service of our military and first responders with improved fatality benefits, PTSD coverage, and scholarships.

DISABILITY AGENDA:

AN INCLUSIVE ALBERTA FOR THOSE WITH DISABILITIES

Albertans who have disabilities desire to live a full life with dignity. The United Conservatives believe the government should do more to help Albertans with disabilities achieve this goal.

The challenges are real: roughly 400,000 Albertans report having a disability, and persons with disabilities tend to have much lower incomes, higher unemployment rates, and lower labour participation rates. Of the 11,000 Albertans available for employment supports through the Persons with Developmental Disabilities (PDD) Program, 84% are unemployed.

A United Conservative government will enact policies that support the desires, dignity, and choices of Albertans with disabilities.

A United Conservative government will:

- Update the 2004 Standards for Special Education to reflect new technologies and practices, to ensure accountability for quality inclusive education, and to protect a vision of parental choice
- Restore the Wellness Resiliency and Partnerships program (ended by the NDP government) to support children with Fetal Alcohol Spectrum Disorder in schools with funding of \$1 million/year
- Expand the successful Family Managed Supports (FMS) model by establishing four new family governed resource centres to serve St. Paul, Grande Prairie, Medicine Hat, and Edmonton families at \$1.5 million/year
- Work with First Nations, other Indigenous communities, and the disability community to increase access to supports for Indigenous families who have children with disabilities. Partner with First Nations and the Government of Canada to extend Alberta's PDD supports to adults with developmental disabilities on reserves using federal dollars as has been done for children's FSCD supports.

- Work with the disability community to develop an approach to personal and individualized disability-related supports by restoring the Persons with Developmental Disabilities (PDD) program to its pre-2009 eligibility criteria or by eliminating the existing division of age and access by incorporating PDD, the Brain Injury Initiative, FASD Networks funding and Family Supports for Children with Disabilities (FSCD) into comprehensive programming that is family and individual-centered
- Make the Government of Alberta a leader in hiring Albertans with disabilities
- Build on successful partnerships like Abilities at Work and the Rotary Employment Partnerships by providing \$5 million/year for new partnerships to create job opportunities for persons with disabilities
- Provide \$2 million for planned growth of the number of students with developmental disabilities supported to study in inclusive post-secondary education at Alberta universities, colleges, and technical institutes
- Convene a Registered Disability Savings Plan (RDSP) Action Group with members from the financial services industry, government, and the disability community. Allocate \$500,000 annually to help Albertans open RDSPs and access the thousands of dollars in federal government grants and bonds available to them
- Support Albertans with disabilities to stay in their homes by reducing wait times and expanding access for Self-Managed Care and increasing funds available under the Residential Access Modification Program

The United Conservative strategy for Albertans with disabilities	
Program and actions	Annual commitment in \$
Restore the Wellness Resiliency and Partnerships program	1,000,000
Expand the Family Managed Supports (FMS) to four new centres	1,500,000
New Employment Partnerships	5,000,000
Post-secondary scholarships for those with disabilities	2,000,000
RDSP Action Group	500,000
Total commitment	10,000,000

A United Conservative government will support Albertans with disabilities to live full lives with dignity and equal opportunities.

MUNICIPALITIES

Municipalities need a positive partnership with the provincial government and long-range planning to meet their community priorities. At the same time, local leaders need to be free from endless provincial mandates and red tape that can result in duplication, waste, and frustration.

We understand that there are times when the provincial government needs to support and fund local services and projects, and times when the provincial government needs to get out of the way and empower communities to decide what is best for themselves.

A United Conservative government will:

- Maintain dollars promised to municipalities for 2019-20, as well as the multi-year agreement in the Bill 32 Charters for Calgary and Edmonton
- Ensure predictable, long-term infrastructure funding for municipalities
- Maintain key infrastructure commitments in the province's capital plan, such as LRT extensions in Calgary and Edmonton
- Amend the MGA to allow municipalities to offer property tax incentives to attract investment and development
- Work with municipalities to facilitate pre-approved industrial zones to streamline regulatory approvals and decision-making
- Consult with municipalities on the province's funding formula for police services, including any burden imposed on local law enforcement resulting from the recent legalization of cannabis
- Cut provincial regulation and paperwork for Alberta's cities and allow municipalities to pass on those savings to taxpayers
- Improve local government financial reporting by preparing an annual Alberta Municipalities Measurement Index so Albertans can evaluate the performance of their local government in comparison with others on such key fiscal indicators as the property tax burden, revenues, spending, and debt

- Amend the *Gaming, Liquor, and Cannabis Act* (s.89) to give municipalities more flexibility to permit responsible adults to drink alcohol in parks, street festivals, or other areas – and begin with relaxing liquor constraints in a number of provincial parks
- Immediately relax Alberta Gaming Liquor Commission regulations that effectively require enclosed events like folk festivals to keep those having a drink within unreasonably narrow zones like fenced-in beer gardens

A United Conservative government will provide municipalities with more autonomy, while ensuring transparency for voters.

MAKING HOUSING AFFORDABLE AND ACCESSIBLE FOR ALBERTANS

In Alberta, home prices are lower and home ownership is higher than in other major provinces. Alberta's rents are low compared to Ontario or British Columbia. Still, affordable housing is a critical issue for some Albertans, particularly those on low incomes, seniors on fixed incomes, and young people entering the housing market.

A United Conservative government will:

- Reduce red tape burdens on home builders to lower the regulatory cost that has increased the price of new housing
- Re-purpose some of the capital funding for new and refurbished affordable housing projects into public-private partnership (P3) projects when we can be assured of getting more housing per tax dollar
- Expand the use of mixed-income housing that enables people, including seniors, to continue to reside in their communities, including allowing for the creation of innovative community options (more care at home, and new personal care homes (PCHs) with a maximum of 15 people for seniors who need more care than can be provided at home alone but who require less care than provided at supportive living facilities)
- Terminate the inefficient NDP Building Communities of Care grant program and restore the Alberta Supportive Living Initiative (ASLI) to build more community care facilities for fewer dollars
- Ensure that local municipal bylaws and rules provide flexible and affordable housing options for seniors, including unrelated seniors who want to live together and support each other in a single dwelling, as provided for in Ontario's *Golden Girls Act*
- Revise the *Municipal Government Act* as needed to streamline the planning approval processes for affordable housing projects at the local level
- Seek an exemption from the Canada Home and Mortgage Corporation (CMHC) stress tests
- Encourage provincially-regulated financial institutions such as credit

unions to return to pre B-20 mortgage underwriting standards, which are more appropriate for Alberta's housing market

A United Conservative government will ensure more affordable housing is available and built in Alberta for those who need it, including seniors in need of specialized housing.

ARTS AND CULTURE

Alberta's cultural industries are an important part of our life as a community. Art can inspire through beauty, define who we are, and transmit our culture from one generation to the next. Culture is an expression of civil society, and should be supported but not directed by government.

Alberta's vibrant cultural industries also make an important and growing contribution to our economy. Getting Alberta back to work and diversifying our economy will require supporting the growth of cultural enterprises.

A United Conservative government will:

- Continue funding support for arts and cultural organizations
- Convert the Alberta Screen-Based Production Grant into a tax credit with greater flexibility to allow Alberta to compete for major media projects with provinces like British Columbia and Ontario. We will consult with stakeholders in the film, television and digital media industries to create an optimal tax credit designed to attract large productions and series
- Incentivize media production in rural areas, following the lead of Manitoba's film tax credit
- Adopt an *Arts Professions Act* modelled on the 2009 Saskatchewan statute, to give formal recognition to artists, their representative associations, their freedom of expression, and their economic – including contractual – rights
- Support the recommendation of the Canadian Artists' Representation to have the federal Parliament amend the *Copyright Act* to require that a 5% royalty be paid to visual artists on the resale of their work
- Reprofile a portion of Alberta Lottery Fund revenue to support a Creative Partnerships Alberta program, emulating the success of Creative Partnerships Australia to:
 - Mentor and assist artists and arts organizations in generating income and support from the private sector

- Build partnerships between the arts, philanthropy, and business sector
- Establish a goal of growing Alberta cultural industries by 25%, or \$1.5 billion over, the next decade

A United Conservative government will ensure we can compete with other provinces in attracting media productions, support the creative rights of artists, maintain support for the creative sector, and encourage greater private sector support for the arts in order to grow the sector by \$1.5 billion over the next decade.

MAKING LIFE BETTER FOR ALBERTA'S INDIGENOUS PEOPLES

Indigenous peoples in Alberta deserve a government that will be a true partner in helping them address economic and social issues. When it comes to concrete measures for sustainable prosperity, a United Conservative government will be on their side.

The NDP actively opposed the Northern Gateway pipeline, a pipeline supported by 30 of 42 First Nations along the route, including Alberta First Nations. Elsewhere, the NDP government ignored Indigenous groups on the creation of Bighorn park rather than including them as genuine partners.

A United Conservative government will:

- Support legal action for pro-resource groups in Indigenous communities with a \$10 million fund
- Include Alberta's Indigenous communities in our "Stand Up for Alberta" strategy to help energy projects and Indigenous communities both succeed and prosper
- Advocate for a federal Aboriginal consultation process that provides clear timelines and legal certainty for project proponents, consistent with the federal government's constitutional obligations
- Add economic development rights to the preamble of the Alberta Aboriginal Consultation policy to explicitly consider support from Indigenous communities for projects that affect them
- Work with the federal government to streamline how Indigenous people access key services such as education and health care, including ensuring Indigenous students have access to a provincial education system (paid for with federal dollars) that enables students to succeed
 - A United Conservative government will replicate the successful education partnership in the agreement between Whitecap Dakota First Nation and Saskatoon Public Schools signed in 2014. There, within one year of the agreement being in place, the percentage of Whitecap students in grades 1-4 reading at or above grade level rose to 76% from 40%.

- Facilitate First Nations financial participation in major resource projects

A United Conservative government will partner with Alberta's Indigenous peoples in pursuit of reconciliation, inclusion, and opportunity.

CONSERVING OUR ENVIRONMENT

Alberta has a brilliant history of environmental stewardship, thanks in large part to the efforts of civil society. Tens of thousands of volunteers across Alberta help protect our natural environment together, making Alberta a world leader in conservation.

Stewardship of our air, land, water, and wildlife is a moral obligation. Environmental stewardship is also supported by a strong economy.

That's why a United Conservative government would implement a Common-Sense Conservation Plan that recognizes that recreation, economic use, and conservation can and should support each other.

A United Conservative government will:

- Introduce an *Alberta Trails Act* to increase awareness about and encourage the sustainable use of trails, enhance trails and trail experiences, and protect trails for future generations
- Increase funding by 50% (\$5 million) to the Alberta Land Trust Grant Program that conserves ecologically important areas, and preserve other program and policy priorities
- Protect creeks and streams on the Eastern Slopes by adding \$1 million in funding (tripling provincial funding from \$531,000) to the Alberta Riparian Habitat Protection Society's "Cows and Fish" Program, while seeking matching funds from the private sector
- Apply a mandatory \$30 trail permit fee to Off-Highway Vehicles (OHV) and camping trailers to pay for restoring and creating OHV trails and preventing damage in Alberta's great outdoors, and to hire additional enforcement officers
- Implement a balanced back country land use plan to ensure all Albertans can enjoy public lands and appreciate the wilderness
- Review Alberta Environment and Parks legislation to modernize it for the 21st century

- Improve data collection on environmental outcomes relating to parks and public lands to ensure these lands meet the needs of Albertans in the 21st century in an environmentally sustainable way
- Ensure that more department staff work in the outdoors and with local stakeholders, including facilitating visitor enjoyment of the back country and conducting environmental monitoring
- Strengthen partnerships with non-profit park societies across Alberta, including setting aside \$1 million over four years to pilot an expanded role with park societies
- Ensure that all major economic development proposals continue to be subject to mandatory environmental impact assessments
- Ensure that in the future, all major environmental protection proposals will be subject to mandatory social-economic impact assessments to allow the government to strike the appropriate balance between economic growth and environmental protection
- Encourage and increase the use of development credits and conservation offsets in provincial development policy
- Create statutory tort action for adversely affected downstream private landowners, so they can more easily deal with illegal drainage of wetlands - specifically to address landowners whose property/crops are flooded/damaged because of a neighbour's or government's illegal drainage of adjacent wetland
- Enforce actions against "trespass farming", i.e., protect 66-foot-wide public right of ways against conversion to crops or drainage of ditches next to rural roads
- Allocate \$10 million over two years to create the Big Island Provincial Park along the banks of the North Saskatchewan River in Southwest Edmonton

A United Conservative government will implement a Common-Sense Conservation Plan that will take a balanced approach to environmental stewardship recognizing that recreation, economic use, and conservation can and should support each other.



RESTORING PUBLIC TRUST ON PROPERTY RIGHTS

In Canada, no explicit right to private property exists in our Constitution. This has led to government abuse of property owners. The abuse has included false premises for expropriation, low compensation offers, devalued property, compensation offers that do not account for improvements, and government “freezing” part or all of a private property with regulation but offering no compensation.

Under a United Conservative government, Albertans can expect just compensation when necessary public projects require access to, or use of, private property, including compensation when a government imposes regulatory costs or takes action that significantly devalues property.

A United Conservative government will:

- Pass a new *Alberta Property Rights Protection Act* that will further entrench the right not to be deprived of enjoyment or use of property without due process of law. This legislation will:
 - Propose an amendment to the Constitution to enshrine property rights in Alberta
 - Amend the *Land Titles Act* to bar adverse possession claims so that Alberta no longer allows squatters to make legal claims to someone else's property
 - Treat government regulation of real property the same as government expropriation for the purposes of compensation
 - Allow private property owners to convert government attempts to regulate property into an expropriation action if desired
 - Preserve the right of governments to expropriate and regulate for the public good
- Task a Legislature Committee with reviewing relevant legislation and government policies to determine what changes are needed to ensure compliance with property rights

- Ensure government departments and agencies, boards, and commissions account for any potential costs and/or loss of value to private property in new regulatory proposals
- Create a Property and Farmer's Rights Advocate Office out of the existing two offices to reduce duplication of roles and operations and to provide more support for Albertans

A United Conservative government will ensure Albertans are protected by law from the day-to-day whims of any government, including a United Conservative government.



"Property rights and the rule of law are the foundation on which our market economy is built. That foundation was crumbling and the UCP's plan to restore property rights within the rule of law will bring lasting benefits to our Alberta economy. This is exactly what Alberta needs to help correct the past government legislative and policy decisions."

Keith Wilson, B.A., LLB, prominent property rights advocate

DEMOCRATIC REFORMS

Albertans sent a message in the last provincial election: they wanted more accountability and to clean up our politics, including getting big money out of the system. Instead we ended up with an NDP government that has brought the biggest money ever into Alberta politics – the public treasury – and used it to campaign well into the fixed election period. They have betrayed voters' trust with floor crossings, lowered decorum in the Legislature, and forced their MLAs to follow the party line on everything.

To strengthen democracy and accountability in Alberta, a United Conservative government would make sweeping democratic reforms.

A United Conservative government will:

- Introduce a *Recall Act* based on precedents in several jurisdictions, including the United Kingdom, the United States, and in British Columbia where the provision has existed since 1996
- Remove big money from Alberta politics by imposing a \$30,000 limit on donor contributions to political action committees (PACs) and by closing the 'AFL loophole' by prohibiting groups formally affiliated with political parties from running PACs
- Establish a specific fixed election date
- Allow free votes for MLAs on everything not deemed a confidence vote or a key platform commitment
- Stop floor crossing by requiring that MLAs resign and seek a by-election before they can join the UCP Caucus
- Renew the *Senatorial Selection Act* and hold elections for Senatorial nominees in 2021
- Amend the *Alberta Taxpayer Protection Act* to require a referendum before any carbon tax can be introduced in the future
- Introduce the *End Partisan Government Advertising Act*, making it illegal for governments to advertise in the run-up to an election and to use tax dollars for partisan ads at any time

- Amend the Standing Orders of the Legislative Assembly to raise the bar of civility and decorum, banning “desk thumping” in the Legislative Assembly

A United Conservative government will make sweeping democratic reforms to strengthen democracy and accountability in Alberta.



STANDING UP FOR ALBERTA

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Alberta is in a jobs crisis after four years of economic stagnation and decline. The number one reason is the success of the foreign funded campaign to landlock our energy, a consequence of the Trudeau-Notley alliance.

Together, the Trudeau-Notley alliance has taken numerous steps to harm Alberta's long-term interests, including:

- Surrendering to President Obama's veto of Keystone XL
- Scrapping Northern Gateway, a pipeline to the Pacific which Premier Notley opposed
- Regulating the Energy East pipeline out of existence
- Giving the B.C. NDP a blank cheque to delay and block the Trans Mountain pipeline while still receiving hundreds of millions of dollars in discretionary federal transfers
- Giving Quebec a veto over New Brunswick's effort to revive the Energy East project while providing Quebec a \$1.3 billion increase in equalization
- Pushing the "tanker ban," Bill C-48, and the "*No More Pipelines Act*," Bill C-69, through the House of Commons
- Extending the unfair equalization program by five years without discussion

Shortly after becoming Premier, Rachel Notley said that Alberta is "the embarrassing cousin that no one wants to talk about."

That apologetic attitude emboldened those seeking to damage our vital economic interests.

It is time for Alberta to move from a defensive, passive, and apologetic approach to a strong, assertive, and strategic defence of our economy, our workers, and our way of life.

A United Conservative government will:

- Get pipelines built
- Fight back against foreign funded special interests
- Stand up for a fair deal in Canada

GETTING PIPELINES BUILT

Pipelines are how we get our oil and gas to market for sale. The lack of pipeline capacity causes the price for our oil to go down and prevents further investment.

The United Conservatives will pursue every possible pipeline project to get our oil and gas to market. This includes two stalled projects: Keystone XL and Trans Mountain. It also includes fighting to re-start Energy East and Northern Gateway, and to complete Line 3. And we will support every other proposed avenue of egress.

The NDP signed a \$3.7 billion contract – one of the largest single expenditures in Alberta history – to lease rail cars for three years. Since the private sector was already expanding oil-by-rail capacity significantly, it is irresponsible to borrow such an enormous sum of money to lease these rail cars.

A United Conservative government will:

- Immediately file a constitutional challenge to strike down Justin Trudeau's "No More Pipelines" Bill C-69 (should it become law) as a violation of Section 92 of the *Constitution Act*, which gives Alberta clear, exclusive jurisdiction over the production of oil and gas
- Use the "Turn off the Taps" legislation should provinces, including British Columbia, continue to obstruct the construction of pipelines
- Build an interprovincial coalition of provinces which support jobs, pipelines, and our energy industry, making it a top issue in federal-provincial relations
- Hold a referendum on removing equalization from the *Constitution Act* on October 18, 2021 if substantial progress is not made on construction of a coastal pipeline, and if Trudeau's Bill C-69 is not repealed

STANDING UP TO FOREIGN INFLUENCES

We will also stand up to well-funded foreign special interests who have been waging a decade-long campaign to landlock Alberta's oil and gas with their campaign of defamation.

British Columbia journalist Vivian Krause has found that, “for more than a decade, there has been a complex international effort to stymie the oil industry in Canada. It is called the Tar Sands Campaign.” She estimates the campaign has provided more than \$75 million to thwart Canadian resource development.

Krause also found that since 2009, two other organizations, the American-based Tides Foundation and its Canadian affiliate Tides Canada gave at least 400 payments and \$25 million to Canadian, American, and European organizations specifically to oppose pipelines in Canada.

Krause also pointed to the Pembina Institute's former Executive Director, Ed Whittingham, as a key player in all of this. Yet Premier Notley recently appointed Whittingham to the Board of the Alberta Energy Regulator—a “cat” among the pigeons. According to Krause's reporting, the Pembina Institute and its sister organization, the Pembina Foundation for Environmental Research and Education, “received at least \$8 million from the US funders of The Tar Sands Campaign and other activism against the Canadian oil and natural gas industry.”

The foreign interference in Alberta and Canada has been deep and pervasive. In 2017, journalist Licia Corbella showed how Lead Now, funded by the Tides Foundation, took an active role in the 2015 federal election, specifically targeting Conservative candidates. Lead Now staff members flew around the country, as Facebook postings and photographs show, to distribute flyers and put up signs. Organizers posted their results online to take credit for their ability to influence the election.

This was far from the first election influenced by Tides and Tides-funded organizations. Yet, despite the fact that Tides openly advertises to recruit employees for electoral activism, the Canada Revenue Agency has not taken a serious look at revoking Tides Canada's status as a registered charity.

Albertans believe in democracy, and we expect that the decisions about our economy and the development of our natural resources will rest with the people of our province.

A United Conservative government will:

- Establish an 'Energy War Room' to respond in real time to the lies and myths told about Alberta's energy industry through paid, earned, and social media. The Energy War Room will be a part of the Communications and Public Engagement office, with a \$30 million budget (\$20 million from carbon charges on large emitters and \$10 million re-profiled from the existing government advertising budget).
- Use the persuasive power of the Premier's "bully pulpit" to tell the truth in both official languages across Canada and around the world about how Albertans produce energy with the world's highest environmental, human rights, and labour standards
- Create a \$10 million litigation fund to support pro-development First Nations in defending their right to be consulted on major energy projects
- Ask the energy industry to significantly increase its advocacy efforts
- Seek out and support Alberta energy companies that are willing to challenge the campaign of defamation by anti-Alberta special interests, similar to Resolute Forest Products' defamation suit against Greenpeace for \$300 million in damages
- When multinationals like HSBC boycott Alberta products, the Government of Alberta will boycott them. We will work with like-minded allies to challenge the campaign seeking to have institutional investors boycott Alberta oil. The investment community needs to be made aware that foreign oil regimes have horrible records when it comes to the environment, human rights, labour, the treatment of women, and democratic norms.
- Challenge the charitable status of groups that are funneling foreign money into anti-Alberta campaigns
- End any and all provincial government funding for groups involved in the "Tar Sands" campaign
- Launch a public inquiry under the *Inquiries Act* into the foreign sources of funds behind the anti-Alberta energy campaign. The inquiry will have the power to compel witness testimony, and have a \$2.5 million budget. The inquiry may follow up on investigations done in other jurisdictions

that have confirmed foreign government meddling to prevent oil and gas development in North America.

- Approve a law banning foreign money from interfering in Alberta politics, making it illegal for foreign entities to finance third party advertisers (also known as political action committees)
- Actively support and seek adoption of Senator Linda Frum's Bill S-239, which would ban foreign money in federal Canadian politics
- Fire Ed Whittingham from his position at the Alberta Energy Regulator

A FAIR DEAL FOR ALBERTA

Albertans are generous, and we pride ourselves on helping our fellow Canadians when times are good here and bad elsewhere. According to Professor Robert Mansell, Albertans have given Canada \$611 billion more in federal taxes than we have received back in transfers and services since 1961. Albertans have made a net contribution of \$200 billion in the last decade alone. That means an Alberta family of four has contributed an average of \$14,700 per year to the rest of the country over the past six decades.

Albertans have played by the rules, paid more than our share of taxes, and produced wealth for other Canadians. In exchange, Albertans simply ask for the right to be able to develop our resources and sell them at a fair price. We demand a fair deal in the Canadian federation.

But that's not happening.

To quote Canada's leading scholar on public administration, Professor Donald Savoie:

"Politics, not market conditions, killed the Energy East pipeline. ... When Ottawa speaks about national unity, it speaks, in reality, to Quebec's place in the federation, and 'national unity' are code words for the economic interests of Ontario and Quebec... We need to rethink Canada's institutional arrangements so that we have a two-way mirror that reflects the economic interests of Western and Atlantic Canada, not just Quebec and Ontario. ... The Atlantic region does not have the political or economic clout to do something about extending the national unity debate beyond Quebec's interest. The same does not apply, however, for Western Canada, and policy-makers in Ottawa should take note before it is too late."

A United Conservative government will:

- Use the prospect of a referendum on equalization as leverage for federal action to complete a coastal pipeline and to demand reforms to the current unfair formula:
 - Seek the exclusion of non-renewable resources revenues from the calculation, a formula that rewards provinces whose policies

artificially reduce their fiscal capacity

- Seek a hard cap on equalization transfers to stop the absurd situation of some provinces virtually guaranteed constant increases
- Press Ottawa to increase the limit of the Fiscal Stabilization Fund to protect Alberta from major fiscal shocks
- Press Ottawa to convert the Canada Health Transfer (CHT) and Canada Social Transfer (CST) to tax points for the provinces, which would give Alberta more control over how revenue is raised and spent in these areas of provincial jurisdiction
- End Alberta's agreement to increase the Canada Pension Plan (CPP) payroll tax by \$1,624 per family
- Demand reforms to Canada's Employment Insurance program so that Albertans who lose their jobs are not applied to Alberta home buyers
- Challenge the federal government's unfair one-size-fits-all approach to mortgages by demanding the Canada Mortgage and Home Corporation (CMHC) stress tests are removed from Alberta residents
- Seek to form federal and provincial agreement on resource corridors, which are pre-approved land corridors to expedite major resource project approvals; a key part of these corridors would be facilitating aboriginal co-ownership or financial participation, where relevant
- Partner with Premier of Manitoba, Brian Pallister, as a relentless champion of unfettered free trade, labour mobility, and regulatory harmonization by pressing the federal government to adopt a Charter of Economic Rights which would, "clarify the vital rights of Canadians to sell their goods and services and exercise their trades and professions in every part of Canada"
- End Alberta's agreement with Parole Board of Canada and pass legislation to create an Alberta Parole Board

THE BALANCED BUDGET PLAN

The deficit problem

The NDP's spending has been out of control. Multi-billion-dollar deficits each year mean that Alberta is heading toward a \$100 billion debt wall. It is not right to burden our children with debt for services we use today.

Debt and deficits are crowding out spending on essential services. Alberta now spends more on interest than on 17 of 21 government departments. Our interest payments are the same as nearly half of our social service budget.

The spending problem

Under the NDP government, Alberta has the second highest level of program spending per person among the Canadian provinces at \$12,700 in 2017/18, behind only Newfoundland and Labrador. That is \$1,200 per person higher than the Canadian provincial average. Even the British Columbia NDP government is only spending \$9,974 per person – a staggering \$2,726 per person less than the Alberta NDP.

The NDP's broken budget promises

The NDP have made three separate failed promises to balance the budget, first by 2017/18, then by 2018/19, then by 2019/20. The NDP missed each target. The NDP now promise to balance the books by 2023/24—the year after the 2023 election.

Sensible revenue projections and independent verification

The NDP is simply not credible on balanced budgets.

That's why the United Conservatives hired Stokes Economics, an economic consulting firm also contracted by the Saskatchewan Party to cost its 2007 election platform. We asked Stokes Economics both to provide realistic revenue numbers and analyze our plan to reach a balanced budget by 2022/23.

Stokes Economics found that the NDP government's Third Quarter Update total revenue projections are too high by:

- \$379 million in 2019/20
- \$2.9 billion in 2020/21
- \$3.7 billion in 2021/22
- \$1.6 billion in 2022/23

Using the Stokes Economics baseline revenue forecast, the NDP debt is projected to hit \$101 billion by 2022/23, \$9 billion higher than the \$92 billion claimed by the NDP in their Third Quarter Update and the NDP's "Path to Balance." NDP deficits could even be higher because the NDP's estimates removed the annual risk adjustment, which takes into account energy revenue downside risks.

Stokes Economics is not the only entity to cast doubt on NDP revenue numbers.

- The Conference Board of Canada does not believe the NDP government's claim of balanced books five years from now: "The government believes that its existing plans are sufficient to reach balance in 2023–24. Our outlook, however, suggests the province is not on a path to balance."¹
- The Dominion Bond Rating Service also does not believe the NDP numbers.²

The United Conservative balanced budget plan

Getting to balance requires a credible plan.

A United Conservative government will:

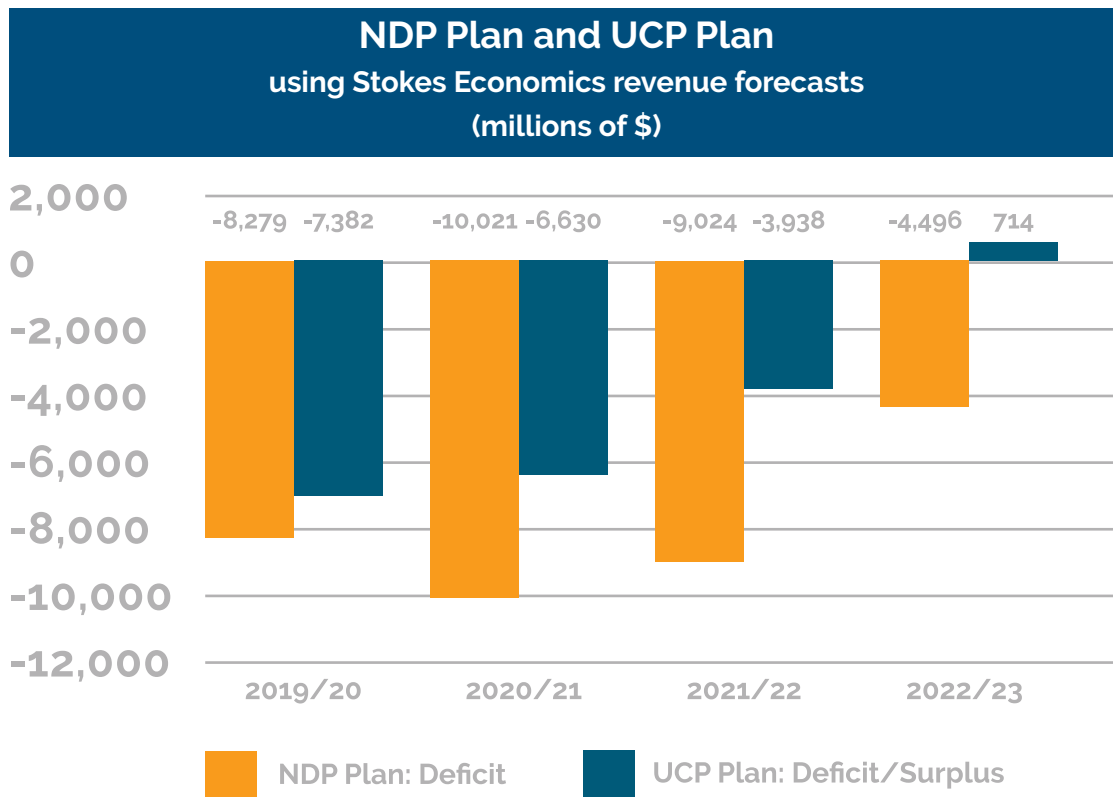
- Maintain operating spending at current levels as part of a realistic plan to balance the budget by 2022/23 without compromising core services
- Move Alberta closer to the provincial average in program spending per capita over four years as other provinces raise their spending to Alberta levels
- Formalize an annual spending review process within the budget and fiscal planning process to eliminate waste, duplication, and non-essential spending and create the fiscal space to fund key government priorities

Examples of savings and efficiencies

- Lead by example, reducing the Premier's salary by 10% and MLAs' salaries by 5%
- Reverse the NDP plan to spend \$3.7 billion leasing rail cars
- Cancel the NDP plan to spend \$640 million on a government "super lab" and \$50 million to nationalize a private company with lab services
- Save \$200 million by letting the private sector deliver laundry services to AHS
- Appoint an independent Blue-Ribbon Panel of experts to conduct a "deep-dive" into Alberta's fiscal situation, recommend a path to balance and propose a realistic plan to start paying down the debt

The United Conservative plan vs. the NDP Plan:

This comparison uses the cautious, lower revenue projections provided by Stokes Economics. Using a realistic revenue scenario—including providing for risk adjustments in case energy revenues fall further—a United Conservative government will get to a balanced budget in 2022/23.



APPENDIX A:

DETAILED PROJECTIONS AND COSTING

A credible balanced budget plan: The UCP four-year plan

(\$ millions)	2019/20	2020/21	2021/22	2022/23
REVENUES				
Total Revenues - Stokes Economics	51,221	53,579	57,376	61,904
UCP promises				
Eliminate Carbon Tax	-1,381	-1,409	-1,437	-1,466
Job Creation Tax Cut: Reduction in general tax on business from 12% to 8%	-104	-446	-1,054	-1,760
Replace CCIR with TIER regime for large industrial emitters	-19	-407	-430	-450
Withdraw from the Low Carbon Economy Leadership Fund (federal)	-75	-35	-35	-35
Dynamic impacts of CIT rate cut: Additional revenue			300	700
Total revenue after above changes	49,642	51,282	54,720	58,893

EXPENSES				
Operating expenses including new UCP spending commitments	48,896	48,896	48,896	48,896
<i>UCP new spending commitments</i>	218	145	152	168
Other adjustments*	5209	5397	5760	5155
Debt servicing	2,419	2,919	3,302	3,428
Total Expenses	56,524	57,212	57,958	57,479
Risk adjustment	-500	-700	-700	-700
DEFICIT/SURPLUS	-7,382	-6,630	-3,938	714

*Capital Grant, Disaster/Emergency Assistance, amortization/disposal losses, inventory consumption, and pension provisions as per Fiscal Plan 2018-2021

APPENDIX B:

DETAILED PROJECTIONS AND COSTING

	United Conservative promises: costed					
	By Year					4 year totals
	Note some commitments are incremental ABOVE existing provincial funding and others are new programs/ new funding	2019/20	2020/21	2021/22	2022/23	
Area	Promise	\$millions				
Getting Albertans back to work	Blue Ribbon Commission on Alberta's Finances	1.0	-	-	-	1.0
Getting Albertans back to work	Increase funding to combat the mountain pine beetle epidemic	5.0	5.0	5.0	5.0	20.0
Getting Albertans back to work	Alberta Advantage Immigration Strategy (Fairness to Newcomers)	2.5	2.5	2.5	2.5	10.0
Standing up for Alberta	\$30 million "war room" to inform the public in Canada and abroad about Canada's responsible energy development: \$10 million re-profiled existing government advertising and \$20 million from TIER funding)	20.0	20.0	20.0	20.0	80.0
Standing up for Alberta	Litigation fund to support prodevelopment First Nations in defending their right to be consulted on major energy projects.	10.0				10.0
Standing up for Alberta	Aboriginal opportunities corporation	6.0	6.0	6.0	6.0	24.0

Standing up for Alberta	Public inquiry under the <i>Public Inquiries Act</i> to investigate foreign sources of funds into the anti-Alberta energy campaign	2.5				2.5
Conserving Alberta's natural heritage	Conservation: Alberta Land Grant Trust Program	5.0	5.0	5.0	5.0	20.0
Conserving Alberta's natural heritage	Conservation: Alberta Riparian Habitat Protection Society's "Cows and Fish" Program	1.0	1.0	1.0	1.0	4.0
Conserving Alberta's natural heritage	Conservation: Conserving the North Saskatchewan River's "Ribbon of Green"	.25	.25	.25	.25	1.0
Conserving Alberta's natural heritage	Conservation: Expanded role with park societies	10.3	0.3	0.3	0.3	11.2
Conserving Alberta's natural heritage	Conservation: Land restoration (paid for by OHV fee)	4.5	4.5	4.5	4.5	18.0
Skills for Jobs	Expand the number of students and full-time apprentices enrolled in various CAREERS: Next Generation internship programs	0.8	2.4	3.9	4.3	11.4
Skills for Jobs	Expand the Women Building Futures Program	2.5	2.5	2.5	2.5	10.0
Skills for Jobs	New scholarship for the trades	1.0	1.0	1.0	1.0	4.0
Skills for Jobs	NAIT Collegiate	28.0	0.0	0.0	0.0	28.0
Skills for Jobs	Calgary Collegiate	28.0	0.0	0.0	0.0	28.0
Skills for Jobs	Blue Ribbon Panel on the trades	0.5	0.5			1.0
Skills for Jobs	Increase funding for Skills Canada Alberta	0.5	0.5	0.5	0.5	2.0
Skills for Jobs	Experiential learning pilot program		1.5	1.5	1.5	4.5
Skills for Jobs	Creation of an Alberta Trades Hall of Fame provincial government commitment	0.5	0.5			1.0

Protecting vulnerable Albertans	Establish a Civil Society Experimental Fund	20.0	-	-	-	20.0
Protecting vulnerable Albertans	Increase funding for Alberta Law Enforcement Response Teams (ALERT), including new money for ICE, I-TRAC, and new Opioid Enforcement Unit	10.0	10.0	10.0	20.0	50.0
Protecting vulnerable Albertans	Hire 50 new prosecutors and support staff	10.0	10.0	10.0	10.0	40.0
Protecting vulnerable Albertans	Establish a Security Infrastructure Program	1.0	1.0	1.0	1.0	4.0
Protecting vulnerable Albertans	Disability Strategy	10.0	10.0	10.0	10.0	40.0
	Restore the Wellness Resiliency and Partnerships Program					
	Expand the Family Managed Supports (FMS) to four new centres					
	New Employment Partnerships					
	Post-Secondary support					
	RDSP Action Group					
Protecting vulnerable Albertans	Mental Health and Addiction Strategy	10.0	20.0	30.0	40.0	100.0
Protecting vulnerable Albertans	Hope Mission Emergency Shelter		8.0			8.0
Protecting vulnerable Albertans	Sexual assault shelter funding and hotline	5.0	5.0	5.0	5.0	20.0
Protecting vulnerable Albertans	Human trafficking task force	0.25	0.25	0.25	0.25	1.0
Protecting vulnerable Albertans	Specialized electronic monitoring technology "ankle bracelets" for men convicted of domestic assault	2.0	2.0	2.0	2.0	8.0
Protecting vulnerable Albertans	Invest \$5 million annually to increase access to Drug Treatment Courts	5.0	5.0	5.0	5.0	20.0
Making life better for Albertans	Opioid Response Strategy (i.e. treatment centres, virtual opioid dependency program).	10.0	10.0	10.0	10.0	40.0

Making life better for Albertans	Palliative care funding	5.0	5.0	5.0	5.0	20.0
Making life better for Albertans	Alberta Health Quality Council	1.0	1.0	1.0	1.0	4.0
Making life better for Albertans	Heroes Fund and Veteran's Scholarship	4.0	4.0	4.0	4.0	16.0
	TOTAL	218	145	152	168	683

March 29, 2019

To: Jason Kenney, Leader of the United Conservative Party of Alberta

RE: Stokes Economics Review of UCP Balanced Budget Plan

Dear Mr. Kenney,

You requested that Stokes Economics examine the balanced budget plan from the United Conservative Party (UCP) Policy Platform for the fiscal years 2019/20 to 2022/23. We have completed this assignment and report here briefly on the results.

To examine the balanced budget plan under the UCP Policy Platform, an economic scenario was created based on a 5-year provincial economic forecast for Alberta. This scenario was used to determine whether the UCP Policy Platform leads to a balanced budget by 2022/23 within the context of the economic environment depicted in the forecast. The scenario and estimates of the fiscal impacts of the UCP Policy Platform were developed using our macroeconomic model of the Alberta economy.

Alberta's economic and fiscal performance depends heavily on the outlook for the key commodities that the province produces. These commodities include bitumen and conventional oil. In this scenario, over the forecast period, WTI crude oil prices rise gradually from \$54.94 U.S. per barrel in 2019/20 to \$61.63 U.S. per barrel in 2022/23. The WTI-WCS differential rises from \$14.75 U.S. per barrel in 2019/20 to \$18.13 per barrel in 2022/23, before falling back to \$17.63 U.S. per barrel in 2022/23, as pipeline constraints are eased.

Economic growth averages about 2.2% between 2020 and 2023 driven by business investment growth and a recovery in the oil and gas sector, partly a result of the UCP Job Creation Tax Cut and the elimination of the carbon levy. This leads to employment growth of about 1.4% per year between 2020 and 2023.

Government revenues increase by an annual average of 4.7% per year, while total expenses, including debt servicing costs, increase by an average of 0.3% per year. As a result, the Province of Alberta reaches a budget surplus position of \$714 million by 2022/23.

It is our opinion that under this economic scenario, the UCP Party Platform leads to a balanced budget by 2022/23.

Yours truly,



Aaron Stokes

President and Director

Stokes Economics



STRONG TEAM, READY TO LEAD



**Leela
Aheer**

Chestermere-Strathmore



**Tracy
Allard**

Grand Prairie



**Mickey
Amery**

Calgary-Cross



**Ed
Ammar**

Edmonton-Castle Downs



**Jackie
Armstrong-
Homeniuk**

Fort Saskatchewan-
Vegreville



**Kara
Barker**

Edmonton-Riverview



**Drew
Barnes**

Cypress-Medicine Hat



**Nathan
Cooper**

Olds-Didsbury-Threehills



**Jason
Copping**

Calgary-Varsity



**David
Dorward**

Edmonton-Gold Bar



**Devin
Dreesen**

Innisfail-Sylvan Lake



**David
Egan**

Edmonton-
Beverly-Clareview



**Mike
Ellis**

Calgary-West



**Ali
Eltayeb**

Edmonton-North West



**Tanya
Fir**

Calgary-Peigan



**Karri
Flatla**

Lethbridge-West



**Shane
Getson**

Lac Ste. Anne-Parkland



**Kulshan
Gill**

Edmonton-Strathcona



**Michaela
Glasgow**

Brooks-Medicine Hat



**Nate
Glubish**

Strathcona-
Sherwood Park



**Laila
Goodridge**

Fort McMurray-
Lac La Biche



**Richard
Gotfried**

Calgary-Fish Creek



**Harry
Grewal**

Edmonton-Manning



**Peter
Guthrie**

Airdrie-Cochrane



**Jasraj Singh
Hallan**

Calgary-McCall



**David
Hanson**

Bonnyville-Cold Lake
St. Paul



**Nate
Horner**

Drumheller-Stettler



**Leila
Houle**

Edmonton-
Highlands-Norwood



**Elisabeth
Hughes**

Edmonton-Whitemud



**Grant
Hunter**

Taber-Warner



**Whitney
Issik**
Calgary-Glenmore



**Matt
Jones**
Calgary-South East



**Jason
Kenney**
Calgary-Lougheed



**Adriana
LaGrange**
Red Deer-North



**Lily
Le**
Edmonton-City Centre



**Todd
Loewen**
Central Peace-Notley



**Martin
Long**
West Yellowhead



**Jackie
Lovely**
Camrose



**Jason
Luan**
Calgary-Foothills



**Kaycee
Madu**
Edmonton-South West



**Ric
Mciver**
Calgary-Hays



**Nicholas
Milliken**
Calgary-Currie



**Laurie
Mozeson**
Edmonton-McClung



**Dale
Nally**
Morinville-St. Albert



**Nathan
Neudorf**
Lethbridge-East



**Marjorie
Newman**
Edmonton-Glenora



**Demetrios
Nicolaides**
Calgary-Bow



**Jason
Nixon**
Rimbey-Rocky Mountain
House-Sundre



**Jeremy
Nixon**
Calgary-Klein



**Tunde
Obasan**
Edmonton-South



**Tom
Olsen**
Calgary-Buffero



**Ron
Orr**
Lacombe-Ponoka



**Prasad
Panda**
Calgary-Edgemont



**Sanjay
Patel**
Edmonton-Ellerslie



**Angela
Pitt**
Airdrie-East



**Josephine
Pon**
Calgary-Bedington



**Hannah
Presakarchuk**
Edmonton-Rutherford



**Karen
Principe**
Edmonton-Decore



**Roger
Reid**
Livingstone-Macleod



**Pat
Rehn**
Lesser Slave Lake



Len Rhodes
Edmonton-Meadows



Miranda Rosin
Banff-Kananaskis



Garth Rowswell
Vermilion-
Lloydminster-Wainwright



Brad Rutherford
Leduc-Beaumont



Sonya Savage
Calgary-North West



Rajan Sawhney
Calgary-North East



Joseph Schow
Cardston-Siksika



Rebecca Schulz
Calgary-Shaw



Doug Schweitzer
Calgary-Elbow



Tyler Shandro
Calgary-Acadia



RJ Sigurdson
Highwood



Peter Singh
Calgary-East



Mark Smith
Drayton Valley-Devon



Jason Stephan
Red Deer-South



Heather Sworin
Edmonton-Mill Woods



Travis Toews
Grande Prairie-Wapiti



Devinder Toor
Calgary-Falconridge



Searle Turton
Spruce Grove-Stony Plain



Glenn van Dijken
Athabasca-
Barrhead-Westlock



Jordan Walker
Sherwood Park



Jeff Wedman
St. Albert



Nicole Williams
Edmonton-West Heday



Dan Williams
Peace River



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